

PROXY FORM

AEON CO. (M) BHD.

Registration No. 198401014370 (126926-H)

(Incorporated in Malaysia)

I/We, _____ (name of shareholder as per NRIC, in capital letters)

NRIC No./ID No./Company No. _____ (new) _____

(old) of _____

_____ (full address) being a member of AEON CO. (M) BHD.,

hereby appoint

Full Name (in Block)	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			
Email Address			
Mobile Phone No.			

and/ or

Full Name (in Block)	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			
Email Address			
Mobile Phone No.			

failing him/her, the Chairman of the Meeting as my/our proxy to vote for me/us on my/our behalf at the Forty-First Annual General Meeting of the Company, to be held at the Grand Ballroom, Level 2, InterContinental Kuala Lumpur, 165, Jalan Ampang, 50450 Kuala Lumpur, Malaysia ("Meeting Venue") and virtually by way of electronic means via the online meeting platform at <https://investor.boardroomlimited.com> on Wednesday, 20 May 2026 at 2:00 p.m. and at any adjournment thereof.

My/our proxy is to vote as indicated below:

No.	Resolution	For	Against
	ORDINARY BUSINESS		
Ordinary Resolution 1	To declare and approve the payment of a final dividend of 4.5 sen per ordinary share in respect of the financial year ended 31 December 2025.		
Ordinary Resolution 2	To approve the Directors' fees and benefits payable to the Directors of up to RM1,700,000 for the period from 21 May 2026 until the conclusion of the next Annual General Meeting of the Company to be held in 2027.		
Ordinary Resolution 3	To re-elect Datuk Iskandar Bin Sarudin as Director		
Ordinary Resolution 4	To re-elect Mr Tsugutoshi Seko as Director		
Ordinary Resolution 5	To re-elect Encik Hisham Bin Zainal Mokhtar as Director		
Ordinary Resolution 6	To re-elect Puan Zaida Khalida Binti Shaari as Director		
Ordinary Resolution 7	To re-elect Dato' Merina Binti Abu Tahir as Director		
Ordinary Resolution 8	To re-elect Ms Jenifer Thien Bit Leong as Director		
Ordinary Resolution 9	To re-elect Encik Mohamad Abdul Naser Bin Md Jaafar @ Yunus as Director		
Ordinary Resolution 10	To re-elect Mr Naoya Okada as Director		
Ordinary Resolution 11	To re-elect Ms Chong SweeYing as Director		
Ordinary Resolution 12	To re-appoint Messrs KPMG PLT as Auditors of the Company and to authorise the Directors to fix their remuneration		
	SPECIAL BUSINESS		
Ordinary Resolution 13	Proposed Renewal of Existing Shareholders' Mandate for the Recurrent Related Party Transactions of a Revenue or Trading Nature		

[Please indicate with an "X" in the spaces provided whether you wish your votes to be cast for or against the resolutions. In the absence of specific directions, your proxy will vote or abstain as he/she thinks fit.]

Signature of Shareholder or Common Seal

Dated this _____ day of _____ 2026

NOTES:

1. The 41st AGM of the Company will be held on a hybrid mode and member(s), proxy(ies), corporate representative(s) or attorney(s) are given an option, either:
 - (i) to attend physically at the Meeting Venue ("Physical Attendance"); or
 - (ii) to attend virtually using the Remote Participation and Electronic Voting ("RPEV") facilities which are available on the online meeting platform at <https://investor.boardroomlimited.com> ("Virtual Attendance").

Physical Attendance

All Member(s), proxy(ies), corporate representative(s) or attorney(s) who wish to attend and participate at the 41st AGM physically are required to register for the meeting at the Meeting Venue.

Virtual Attendance

For Member(s), proxy(ies), corporate representative(s) or attorney(s) who wish to attend and participate at the 41st AGM remotely, the virtual meeting will be conducted through live streaming and online remote voting via the RPEV facilities to be provided by Boardroom Share Registrars Sdn Bhd ("Boardroom") on the Boardroom Smart Investor Portal ("BSIP") platform at <https://investor.boardroomlimited.com>. Please follow the procedures provided in the Administrative Details to register, participate and vote remotely via the RPEV facilities.

2. A member of the Company entitled to participate and vote at the meeting is entitled to appoint not more than two (2) proxies to participate and vote in his/her stead. The members may submit questions to the Board of Directors at <https://investor.boardroomlimited.com> prior to the 41st AGM or use the messaging box to transmit questions to Board of Directors via RPEV facilities during live streaming. A proxy may but need not be a member of the Company.
3. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he/she specifies the proportions of his/her shareholdings to be represented by each proxy.
4. Where a member is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account") as defined under the Securities Industry (Central Depositories) Act, 1991, there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
5. The duly completed instrument appointing a proxy must be deposited at the Boardroom's office at 11th Floor, Menara Symphony, No. 5 Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned general meeting at which the person named in the appointment proposes to vote. The instrument appointing a proxy may also be submitted to Boardroom electronically via BSIP at <https://investor.boardroomlimited.com>. Please follow the procedures provided in the Administrative Details for the AGM if members wish to submit the instrument appointing a proxy electronically.

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**AFFIX
STAMP**

The Poll Administrator:

AEON CO. (M) BHD. Registration No. 198401014370 (126926-H)

c/o BOARDROOM SHARE REGISTRARS SDN BHD

Registration No. 199601006647 (378993D)

11th Floor, Menara Symphony No, 5, Jalan Prof. Khoo Kay Kim, Seksyen 13,
46200 Petaling Jaya, Selangor, Malaysia

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6. Please ensure ALL the particulars as required in the proxy form are completed, signed and dated accordingly.
7. Last date and time for lodging the proxy form is **Monday, 18 May 2026 at 2:00 p.m.**
8. Any authority pursuant to which such an appointment is made by a power of attorney must be deposited with Boardroom at 11th Floor, Menara Symphony, No. 5, Jalan Professor Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned general meeting at which the person named in the appointment proposes to vote. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.
9. For a corporate member who has appointed a representative, please deposit the **ORIGINAL** certificate of appointment with Boardroom at 11th Floor, Menara Symphony, No. 5, Jalan Professor Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia. The certificate of appointment should be executed in the following manner:
 - (i) If the corporate member has a common seal, the certificate of appointment should be executed under seal in accordance with the constitution of the corporate member.
 - (ii) If the corporate member does not have a common seal, the certificate of appointment should be affixed with the rubber stamp of the corporate member (if any) and executed by:
 - (a) at least two (2) authorised officers, of whom one shall be a director; or
 - (b) any director and/or authorised officers in accordance with the laws of the country under which the corporate member is incorporated.
10. In respect of deposited securities, only members whose names appear on the Record of Depositors on 13 May 2026 (General Meeting Record of Depositors) shall be eligible to attend the meeting or appoint proxy(ies) to attend, speak and/or vote on his/her behalf.

Personal Data Privacy:

By submitting an instrument appointing a proxy(ies) and /or representative(s), the member accepts and agrees to the personal data privacy terms as set out in the Notice of Annual General Meeting dated 21 April 2026.